

Examples of data provided back to company post assessment:

No. References	Requirements & Outcomes	Consultant Instructions	Score	BP Achieved?	Notes
1 Project Management 1.1 Develop Stage Gate Process 1.1.1 Question Ref Group BP: 1005	The organization assembles, develops, purchases, or otherwise acquires, implements and improves a standardized Stage Gate Process process. This availability of this process is widely communicated. The process owners are able to identify the Develop Stage Gate process's customer needs, the system critical characteristics and the upstream measures. Outcome: Owners and users of the Stage Gate Process understand how processes feeding the Stage Gate process impact the ability of the Stage Gate process to produce the correct outputs effectively. Critical characteristics and inputs are measured. A Project Stage Gate process is documented and communicated to all necessary stakeholders. A Stage Gate Process process control plan exists which is both actionable and which defines how the process will be implemented and controlled.	Role: Process Owner Verify existence of the outcome of the capability. Evidence - Process document, Proof of Communication Evidence - Measurements of critical inputs and characteristics Evidence - updates to process document and performance requirements are updated, process improvement do not result in a loss of control	2	✓ No	There was a technical stage gate process called Product Lifecycle Management Process which has been improved upon via the EPIC team to the IDI process. There is work going on to solidify this new process: - Swim lines defined - need finalize this work - I would put in place a metric for the leadership team to drive this work to completion - say 75% of work processes green (system in place, aligned by leadership, and understood by the work force) by X date and 95% complete by Y date. I would track this via the PMO organization and review in monthly leadership meetings - this is a major culture change. - need to define common templates to provide data to leadership to decide if project is ready to move to next gate or not (checklists are in place for most functions now) - define metrics to determine success of projects
1 Project Management 1.2 Identify & Manage Stakeholders 1.2.1 Question Ref Group BP: 1195	The organization assembles, develops, purchases, or otherwise acquires, implements, and improves a standardized Identify & Manage Stakeholders process and communicates its availability to all necessary stakeholders.. Outcome: A Identify & Mange Stakeholders process is documented and communicated to all necessary stakeholders. These processes include a stakeholder registry and management strategy. Work methods for the Identify Stakeholders process are implemented consistently, producing a stakeholder registry and stakeholder management strategy. Work methods for the Plan Stakeholder Management process are consistently implemented producing organizational process asset updates, change requests, project management plan updates and project document updates. Critical characteristics and inputs are measured. A Identify & Manage Stakeholders process control plan exists which is both actionable and which defines how the process will be controlled and is implemented.	Role: Process Owner Verify existence of the outcome of the capability. Evidence - Process document Evidence - Measurements of critical inputs and characteristics Evidence - Updates to process document, or control plan measurements Score - Range type 0, 1, 2, or 3	1	✓ No	This is done in the minds of many PM's but not process is in place to fully leverage this capability. I would look at systems like - stakeholder identification processes with potential impacts by each using classification models like power/influence grids, engagement grids and communication plans

Project Management Assessment

